

VALLEY HEALTH 2010 ANNUAL REPORT

ACTION

Healthcare in



OUR MISSION:

To provide quality healthcare to all individuals, emphasizing outreach to those who are underserved.

OUR VISION:

Valley Health will be the leader in providing excellent community-based primary care.

OUR VALUES:

HONESTY: We will tell the truth.

RESPECT: We will treat every person as important.

UNITY: We will work together.

TRUST: We will do what we say and say what we do.

LEADERSHIP:

Steven Shattls, MPA, CEO/Executive Director

Richard Weinberger, CPA, Chief Financial Officer

Herbert Myers, DO, Medical Director

Lanie Masilamani, MHA, Chief Operating Officer

STRATEGIC GOAL - 1

Maintain and provide expanded access to quality health services to all communities in the Tri-State area.

STRATEGIC GOAL - 2

Implement sound practices for operations and governance to strengthen organizational infrastructure of the Valley Health delivery system.

STRATEGIC GOAL - 3

Maintain fiscal viability including growth of cash-on-hand, and utilize measurement reports to steer financial decisions, ensure growth and maintain facilities.

STRATEGIC GOAL - 4

Reorganize network infrastructure to enhance patient care and meet definition of meaningful use of technology.

STRATEGIC GOAL - 5

Develop and implement strategies to ensure that patient care and organizational policies and procedures are of the highest quality and follow standards set forth in the Valley Health business plan and healthcare plan, meeting all rules and regulations required by any governing board and granting organization.

STRATEGIC GOAL - 6

Implement strategies to aid in the development, growth and retention of quality staff and promote "team concept" throughout the entire organization.

ACTION... *through Leadership.*

MESSAGE FROM THE CEO

Leadership is an essential component of any organization. At Valley Health, developing our leadership has been a standard of operational policy since our inception. This standard of leadership development is essential as we continue to grow as an organization and expand in our provision of services. As we encounter the demands of increasing funding for facility expansion, partnership potential with hospitals and other healthcare organizations and healthcare reform, leadership is most important.

The challenges that America faces in reforming the healthcare delivery system under the recently passed Affordable Care Act (ACA) require skilled leadership at the community level. Community Health Centers (CHCs), driven by their structure and user-controlled programmatic design, are a logical and extremely valuable resource to lead the transformation of the healthcare delivery system. It makes most sense for the healthcare policy-makers at the state and community level to look toward health center executive teams and boards of directors for their guidance and leadership.

At Valley Health, we have always been a leader in health education and health promotion. Be it pregnancy prevention and the lowering of infant mortality rates, or our collaboration in many counties to establish school-based health centers, the challenges of leadership in healthcare today must focus more on preventing diseases than on the issue of access to healthcare services. Access is still critical, but must be concurrent with evidence that the service provided is delivering both long and short-term individual health improvement and moving users toward a better health status.

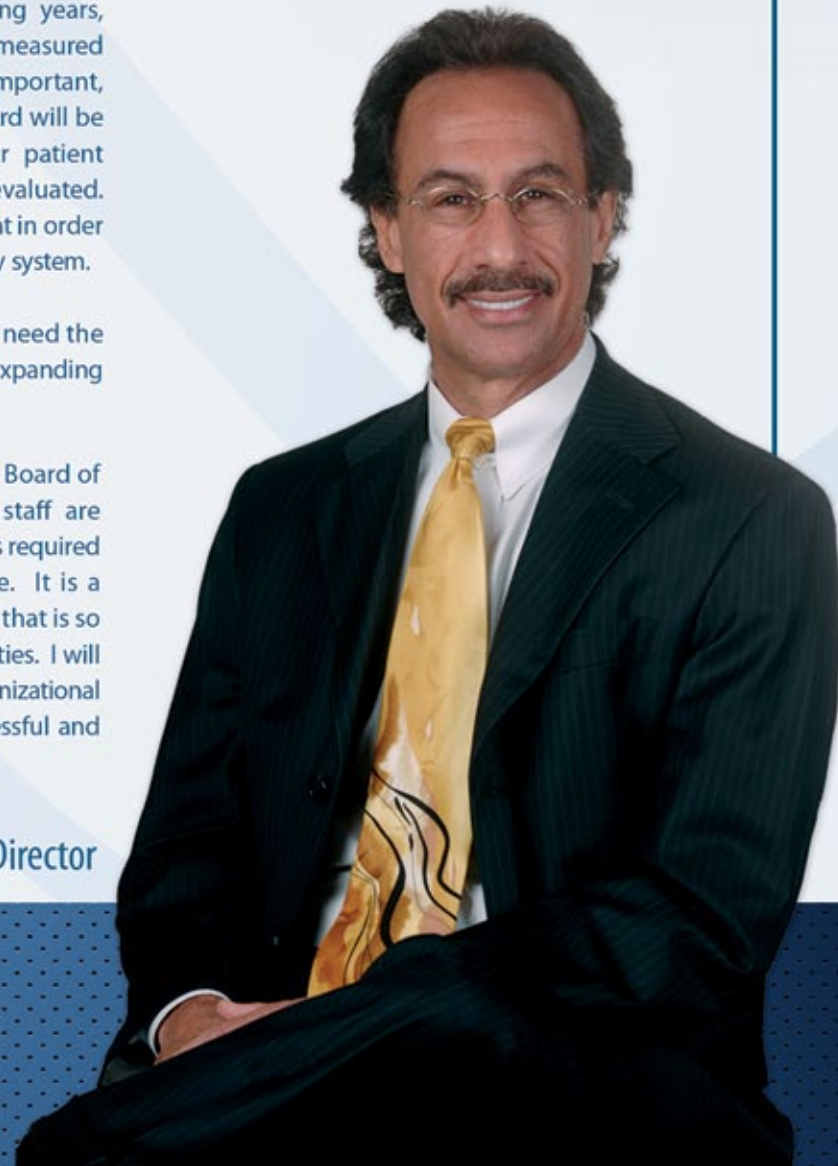
Success as an organization will go to those entities that develop leaders willing to go beyond their traditional comfort zones and reach out to collaborate. The qualities required of leadership in healthcare organizations right now include willingness to collaborate, compromise and communicate in excellent fashion. The willingness to be accountable, as well as transparent, to potential partners is also essential.

As Valley Health moves forward in the coming years, achievement of our goals and objectives will be measured in new ways. Standard measures will still be important, but data collected by the electronic health record will be absolutely essential. The health status of our patient population will be the way Valley Health is evaluated. Community-based wellness must be at the forefront in order to sustain a financially-stable healthcare delivery system.

At Valley Health, the tools are in place. We now need the financial resources and leadership to assist us in expanding these tools to our entire service area.

As was clear at the October 2010 Valley Health Board of Directors Retreat, the Board and leadership staff are COMMITTED to meeting the challenges of what is required to lead our communities into a healthy future. It is a privilege to serve as the CEO of an organization that is so engaged and committed to serving its communities. I will do my best to continue to grow and develop organizational leadership so that we can continue to be successful and meet the challenges that come before us.

Steve Shattls, CEO/Executive Director



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Quality healthcare in your neighborhood.

3 BOARDMEMBERS



Linda Adkins
Retired Director of
Recruitment and Retention
WV Bureau for Public Health



Greg Agee
Operations Manager
Colonial Food Service Equipment



Ann Allen
Retired Nursing Administrator
Outpatient Surgery Centers



Charles Carroll
Community Advocate
Special Populations



Ben Howard
Retired Personal Banker &
Investment Representative
Huntington Banks



Jill Hutchinson
Consultant for Medical Malpractice
Issues for Community Health
Centers & Former CEO
WV Primary Care Association



Evan Jenkins
WV State Senator, Attorney
and Executive Director
WV State Medical Association



Gary Kelly
Retired Bank Executive
City National Bank



Bill Marcum
Retired Coal Executive
KY Coal Association
Massey Coal



Sherry Perry
Co-Director
Eastern Cabell County
Humanities Organization, Inc.



Jack Thornburgh
Retired Deputy Mayor and Director
of Finance & Administration
City of Huntington



Fiscal Year 2011 Strategic Planning Board Retreat
Glade Springs Resort, Daniels, WV

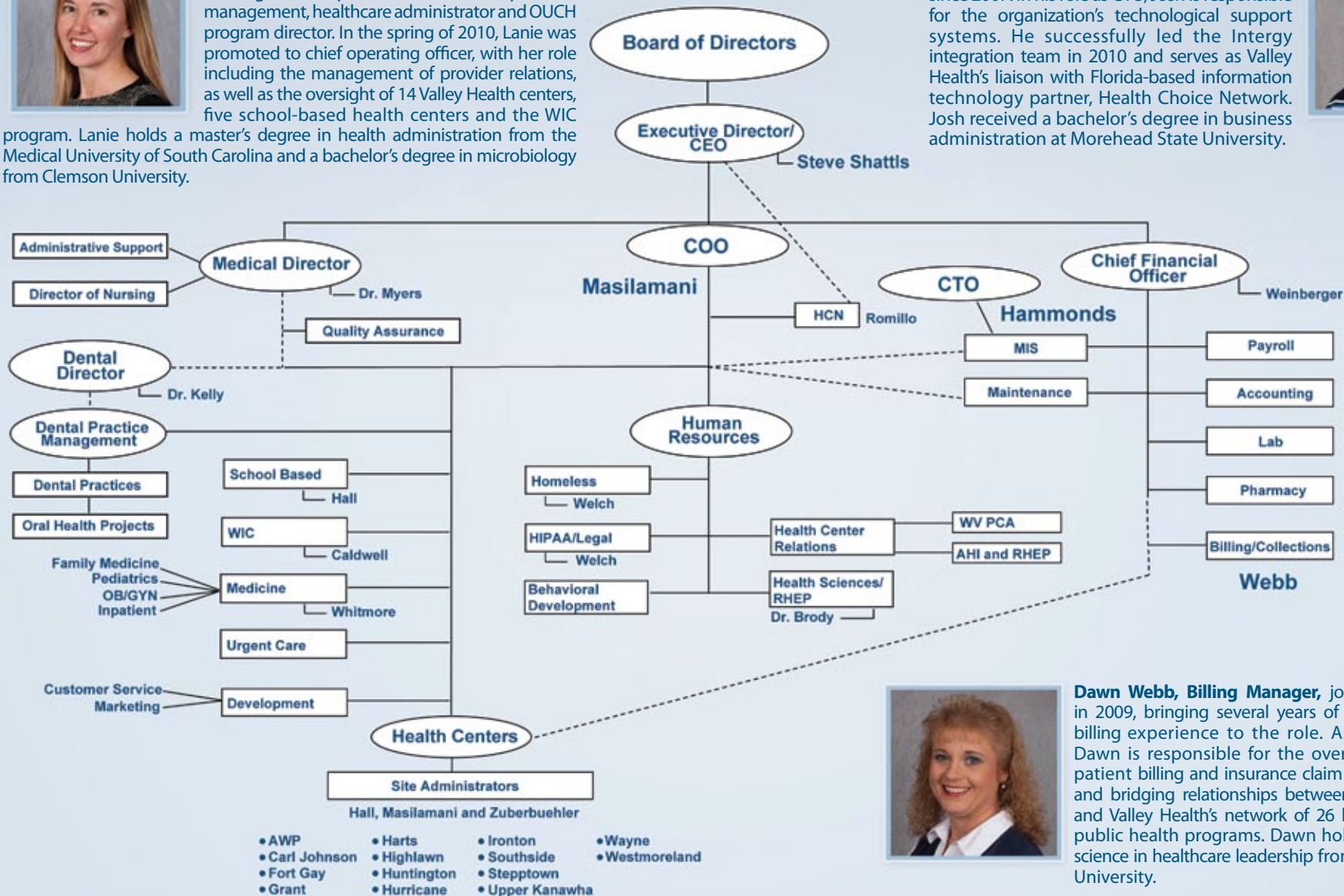
ACTION... *through Organizational Development.*



Lanie Masilamani, Chief Operating Officer, has held many Valley Health leadership positions, serving in the past as director of practice management, healthcare administrator and OUCH program director. In the spring of 2010, Lanie was promoted to chief operating officer, with her role including the management of provider relations, as well as the oversight of 14 Valley Health centers, five school-based health centers and the WIC program. Lanie holds a master's degree in health administration from the Medical University of South Carolina and a bachelor's degree in microbiology from Clemson University.



Josh Hammonds, Chief Technology Officer, has been a member of the Valley Health team since 2007. In his role as CTO, Josh is responsible for the organization's technological support systems. He successfully led the Intergy integration team in 2010 and serves as Valley Health's liaison with Florida-based information technology partner, Health Choice Network. Josh received a bachelor's degree in business administration at Morehead State University.



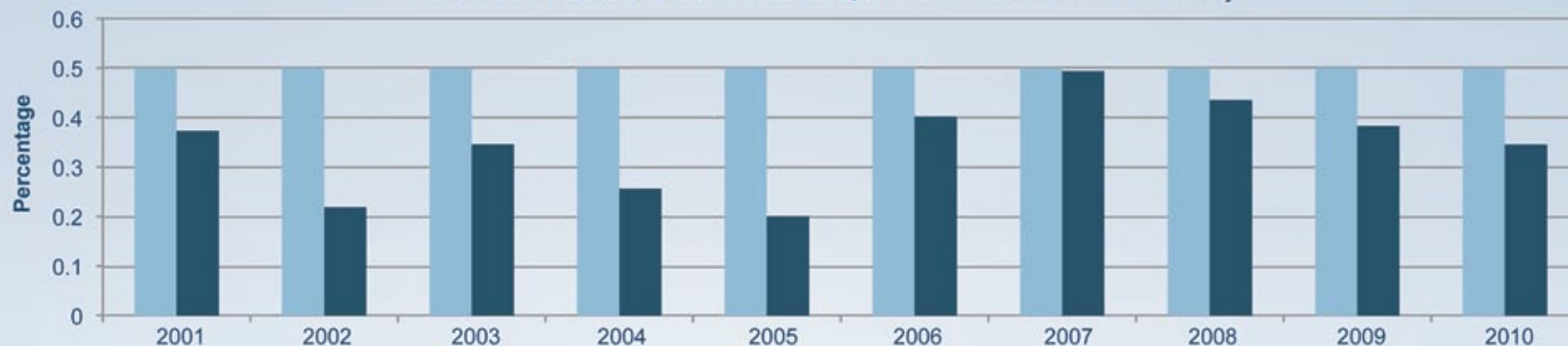
Dawn Webb, Billing Manager, joined Valley Health in 2009, bringing several years of management and billing experience to the role. As billing manager, Dawn is responsible for the oversight of accurate patient billing and insurance claim practices, building and bridging relationships between the billing office and Valley Health's network of 26 health centers and public health programs. Dawn holds a bachelor's of science in healthcare leadership from Wheeling Jesuit University.

Successful organizations begin with strong teamwork and dedicated individuals. In 2010, Valley Health recognized the dedication of three such individuals by advancing them into new leadership roles. Each has contributed significantly to Valley Health's success this past year, modeling the way for others within the organization.



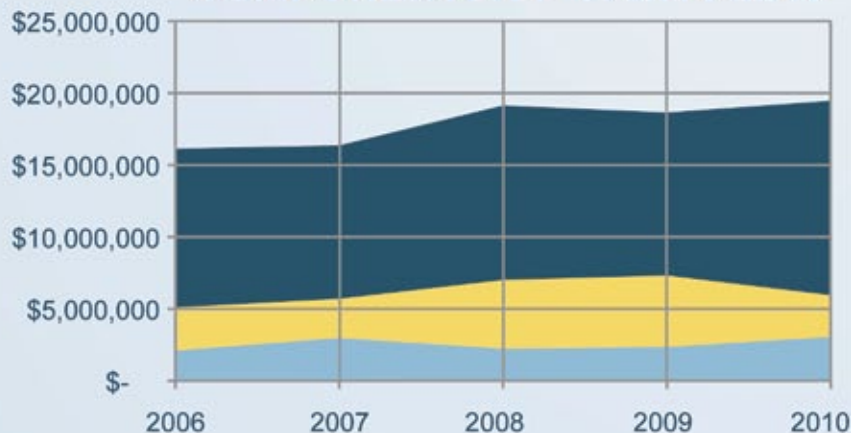
VALLEY HEALTH
Quality healthcare in your neighborhood.

LONG-TERM DEBT TO EQUITY ■ Benchmark ■ Valley



	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Benchmark	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5
Valley	0.37	0.22	0.35	0.26	0.20	0.40	0.49	0.43	0.38	0.35
Debt	\$1,015,842	\$883,763	\$1,811,205	\$1,771,655	\$1,763,632	\$4,083,257	\$5,458,639	\$5,070,018	\$4,738,798	\$4,311,352
Equity	\$2,723,185	\$4,036,113	\$5,235,662	\$6,915,443	\$8,802,181	\$10,163,292	\$11,055,659	\$11,657,159	\$12,377,059	\$12,487,388

COMPONENTS OF CASH FLOW

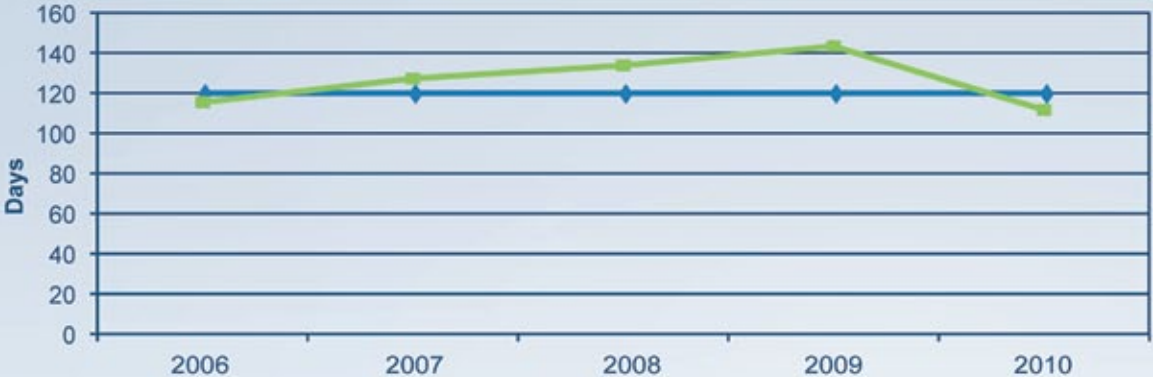


	2006	2007	2008	2009	2010
Net Rev	\$16,128,590	\$16,346,972	\$19,129,759	\$18,635,923	\$19,453,745
Net A/R	\$5,100,000	\$5,700,000	\$7,010,934	\$7,318,394	\$5,948,901
Cash	\$2,092,522	\$2,972,021	\$2,227,104	\$2,342,754	\$3,052,940

■ Net Rev ■ Net A/R ■ Cash

ACTION... *through Fiduciary Responsibility.*

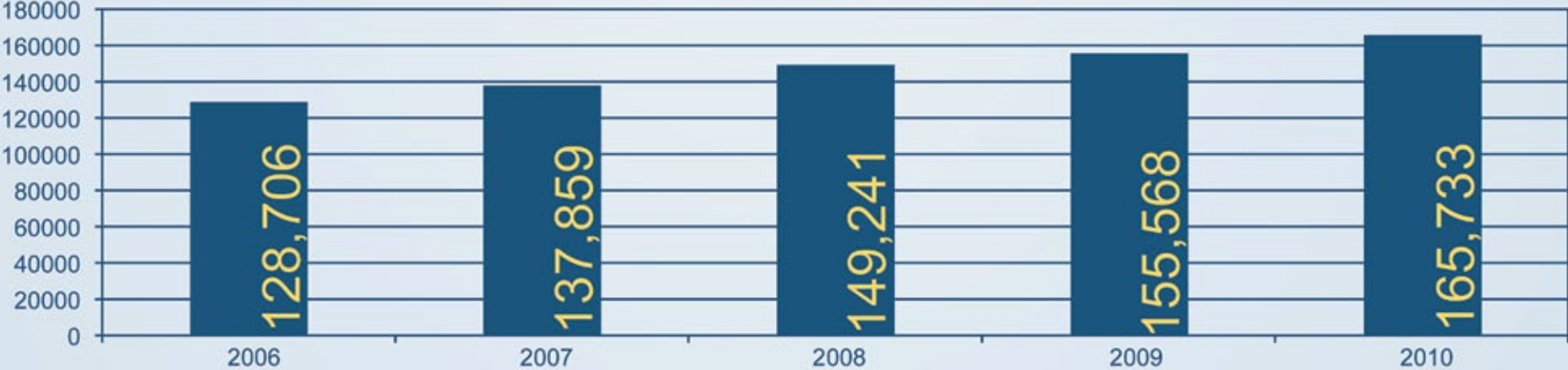
DAYS OF REVENUE IN ACCOUNTS RECEIVABLE



	2006	2007	2008	2009	2010
Benchmark	120	120	120	120	120
A/R Days	115	127	134	143	112

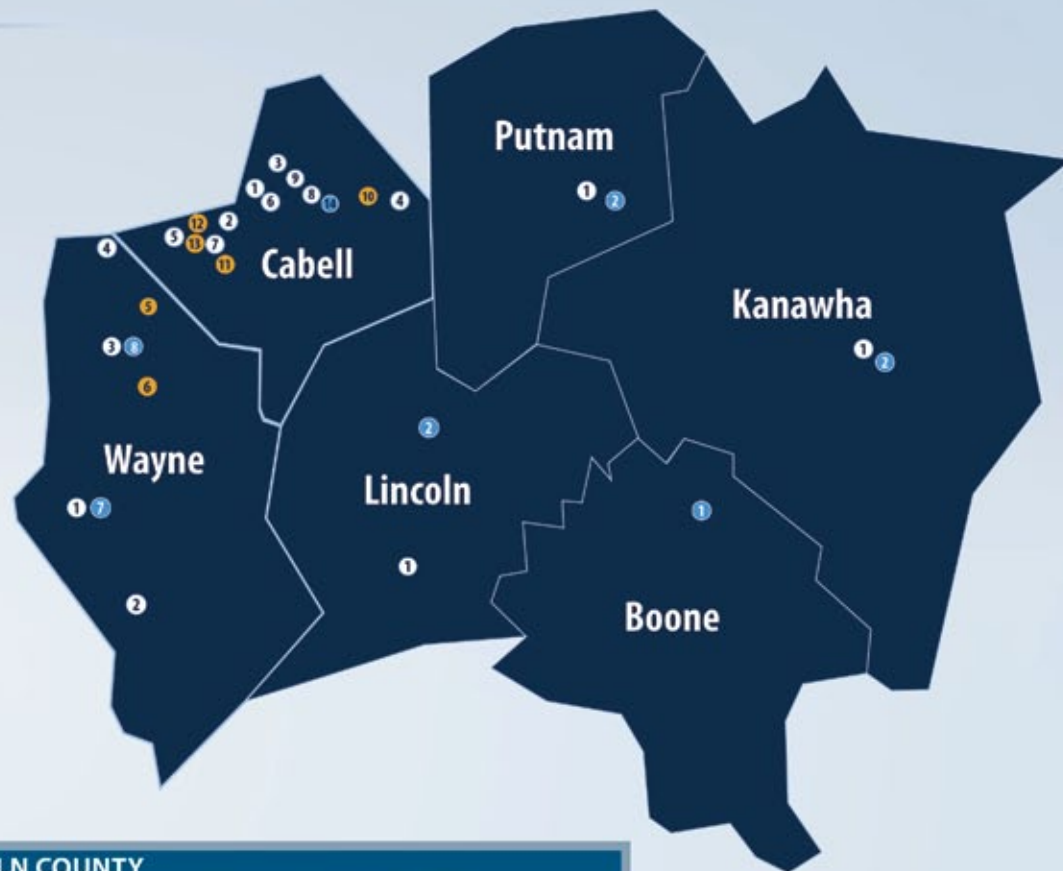
◆ Benchmark ■ A/R Days

GROWTH IN PATIENTS SEEN ■ Encounters





Locations by County



BOONE COUNTY

- 1. Boone County WIC 213 Kenmore Dr., Danville, WV 25053

CABELL COUNTY

- 1. Administrative Office 2585 3rd Ave., Huntington, WV 25703
- 2. A Woman's Place 1630 13th Ave., Huntington, WV 25701
- 3. Carl Johnson 307 Fifth Ave., Guyandotte, WV 25702
- 4. Grant 308 East Main St., Milton, WV 25541
- 5. Harmony House * 627 4th Ave., Huntington, WV 25701
- 6. Highlawn ** 2585 3rd Ave., Huntington, WV 25703
- 7. Huntington 1301 Hal Greer Blvd., Huntington, WV 25701
- 8. Pharmacy 3375 U.S. Route 60 East, Huntington, WV 25705
- 9. Southside * 723 Ninth Ave., Huntington, WV 25701

School-Based Health Centers

- 10. Cabell Midland 2300 U.S. Route 60 East, Ona, WV 25545
- 11. Huntington High #1 Highlander Way, Huntington, WV 25701
- 12. Huntington Middle 925 3rd Street, Huntington, WV 25701
- 13. Southside Elementary 930 2nd Street, Huntington, WV 25701

WIC Location

- 14. Cabell County WIC 5187 U.S. Rt. 60, Suite 12, Huntington, WV 25705

KANAWHA COUNTY

- 1. Upper Kanawha * 408 Alexander St., Cedar Grove, WV 25309
- 2. Kanawha County WIC 4188 W. Washington St., Charleston, WV 25313

LINCOLN COUNTY

- 1. Harts * 22 Fleming Dr., Harts, WV 25524
- 2. Lincoln County WIC 8008 Court Avenue, Hamlin, WV 25523

PUTNAM COUNTY

- 1. Hurricane 3701 Teays Valley Rd., Hurricane, WV 25526
- 2. Putnam County WIC Putnam Village Shopping Center, Teays, WV 25569

WAYNE COUNTY

- 1. Fort Gay * 3329 Bridge Street, Fort Gay, WV 25514
- 2. Steeptown #3 Adena Dr., Kermit, WV 25674
- 3. Wayne 594 RR Ave., Wayne, WV 25570
- 4. Westmoreland * 2908 Auburn Rd., Huntington, WV 25704

School-Based Health Centers

- 4. Spring Valley High #1 Timber Wolf Dr., Huntington, WV 25704
- 5. Wayne High 100 Pioneer Road, Wayne, WV 25570

WIC Locations

- 6. Fort Gay WIC 3329 Bridge Street, Fort Gay, WV 25514
- 7. Wayne WIC 594 RR Ave., Wayne, WV 25570



LAWRENCE COUNTY, OH

- 1. Ironton 1041 Ironton Hills Drive Ironton, OH 45638

* Dentistry is offered at this location.
 ** Behavioral Health is offered at this location.

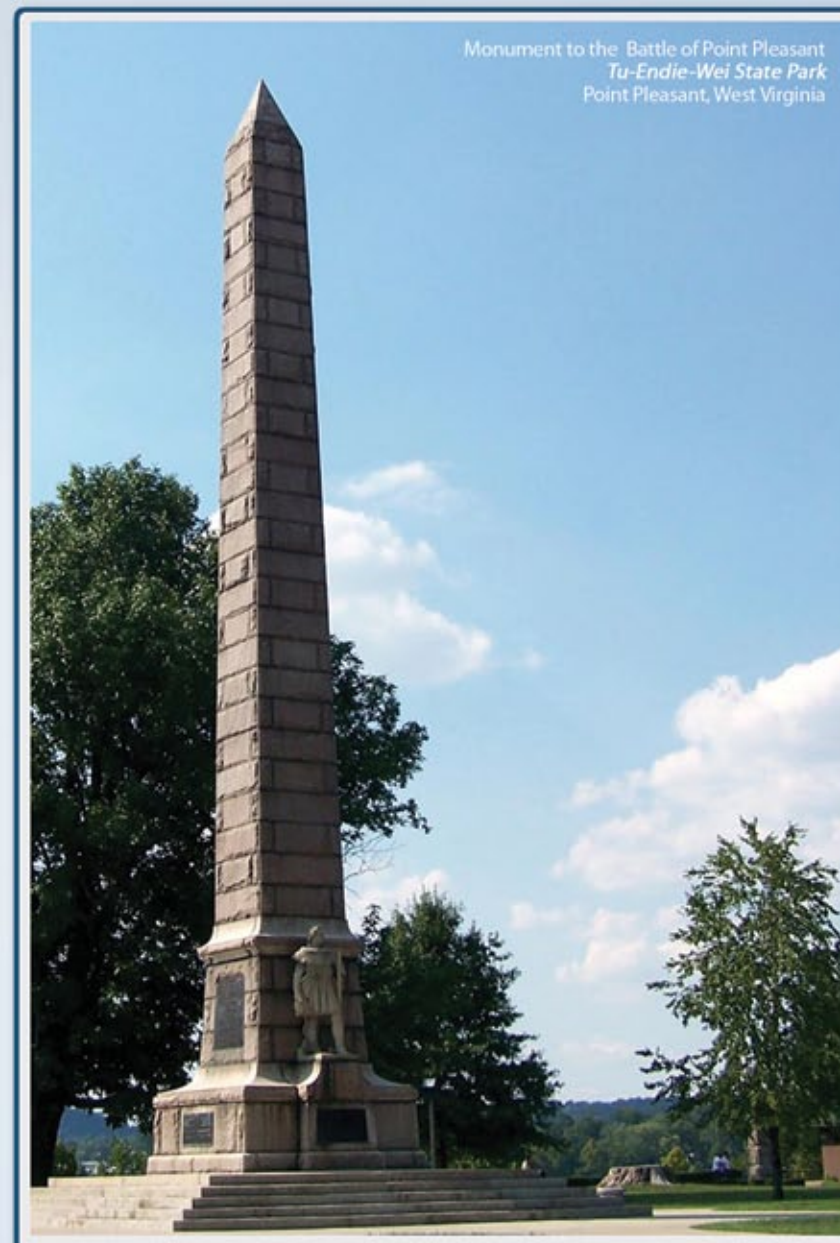
Mason County, WV - Expansion

Valley Health has been discussing, strategizing and collaborating with Pleasant Valley Hospital to provide community health center services in Mason County, specifically Point Pleasant and Gallipolis Ferry. After careful review, discussion and site visits, Valley Health confirms the underserved health needs in Point Pleasant, West Virginia and would like to expand services to allow affordable health access. The benefits afforded a community through community health centers is invaluable, and an entire county in West Virginia has not been receiving these benefits. Valley Health is financially secure, administratively stable and feels this expansion is appropriate to its mission.

There are currently no community health centers in Mason County, West Virginia. It is an underserved population and the patients are commonly covered by Medicaid, Medicare and CHIP. Mason County health rankings place it as 23% poor or fair health, 9.2% low birth weight, 34% adult smoking, 32% adult obesity, 13% uninsured adults, a low primary care provider rate of 66 versus 114 in the state, 7% unemployment and 35% of children in poverty.

Pleasant Valley Hospital is offering to take on the financial startup costs of transitioning the primary care physicians to Valley Health and developing community health centers. Valley Health has met with the Pleasant Valley Hospital Board of Directors, executive team and physicians who are interested in collaborating to develop community health centers in Point Pleasant. With the commitment from Pleasant Valley Hospital to provide the financial securities, Valley Health proposes the addition of four physician practices as community health centers. The benefits of becoming a community health center include:

- The ability to serve the uninsured through a sliding fee scale program.
- Higher reimbursement rates for Medicaid and Medicare patients.
- Malpractice cost-savings through FTCA extended through the community health center.
- Access to programs such as family planning and the Breast and Cervical Cancer Screening Program.
- Vaccines for children.
- Special programs for the working uninsured.
- Continuum of care and linkage of physicians through routine provider meetings.
- Availability of resources to improve the efficiency and flow of the current private physician practices.
- Benefits for the employees at the private practices.
- Standardized quality assurance plans and routine audits.
- Educational focus on patient health conditions and tools to improve health outcomes, linking to the Valley Health policies, procedures and standards that have been in development for over 30 years.



Monument to the Battle of Point Pleasant
Tu-Endie-Wei State Park
Point Pleasant, West Virginia

9 INTERGYIMPLEMENTATION

Valley Health upgraded its practice management systems August 2, 2010, to Sage Intergy. Valley Health was formerly using Medical Manager for billing and scheduling; however, it was time to prepare the foundation to transition to electronic health records (EHR). The first step in implementation was conversion of patient accounts to a more sophisticated and electronically-advanced system that integrates with EHR.

The Sage Intergy product was selected because it is customized for community health centers and readily reports data annually required by Valley Health's federal funding agency, Health Resources and Services Administration (HRSA). In addition, the Intergy product is a platform for the Sage EHR product, which will be implemented at one site, Valley Health – Highlawn, beginning December 6, 2010.

The setup and implementation of Intergy was an eight month process that began in January 2010 with a core team, who spent countless hours each week learning the intricacies and features of the new system under the guidance of Health Choice Network (HCN), Valley Health's Florida-based information technology partner. Setup included entering various data, developing fields and sorting through existing information to clean it up before converting it to the new system.

As part of the transition, Valley Health decided not to transfer existing insurance and account information into Intergy in an effort to improve accuracy of records and be certain current patient information was obtained. The front office staff, under the leadership of the office coordinators, have diligently entered and scanned patient insurance information, registration forms, consents, identification, insurance cards and required demographics since August 2010. The team efforts have improved our demographic files and resulted in more efficient billing processes and collections.

Special recognition for the success of this project is extended to the Intergy Setup Team that included team leader, Josh Hammonds, and team members Roslyn Bradshaw, Lori Browning, Rhonda Damron, Robin Damron, Susan Dotson, Sue Ann Easterday, Melanie Hall, Rhonda Hinkle, Leigh Ann Irvin, Melissa Jordan, Vicki Lee, Lanie Masilamani, Beulah McKenzie, Courtney Meese, Roberta Mitchell, Kim Nichols, Jodi Plybon, Drema Ramey, Shellie Sansom, Letha Sparks, Diana Waller, Mendy Waller, Annita Ward, Barbara Watson, Dawn Webb, Angie Wellman and Debbie Zuberbuehler.



During Intergy implementation week in August, staff members across Valley Health's system helped address and communicate the temporary delays patients might experience by wearing hard hats and "Valley Health Under Construction" T-shirts.

Intergy implementation was successful because of teamwork and willingness of all staff members to embrace the new system.

The benefits of Intergy have included:

- Enhanced scheduling capabilities.
- Practice analytics (data extraction and manipulation program).
- Automated verification of insurance coverage.
- Document scanning: patient identification, insurance cards, consent forms, etc.
- Enhanced navigation capabilities as a Windows-based product.

ACTION... *through Improved Technology.*

IMPROVING HEALTHCARE ACCESS FOR WEST VIRGINIA'S WORKING UNINSURED

Since 2000, Valley Health has had a history of addressing the unique healthcare needs of the working uninsured that reside within its service area. Through the OUCH (Offering the Uninsured of Cabell County Healthcare) program developed with Community Access Program grant funding, and through participation in the HealthCare Authority pilot program, U-Care, Valley Health has first-hand knowledge regarding the critical need for service delivery among the population that is working, but uninsured.

WEST VIRGINIA CONNECT – A NEW SOLUTION

With funding for OUCH depleted and the parameters of U-Care less advantageous than the traditional sliding fee scale program, Valley Health was pleased to have been selected in October 2010 to deliver a new alternative, as a participating provider in a program that is being introduced and subsidized by the West Virginia Department of Health and Human Resources. That program, which offers healthcare solutions for working West Virginians without employment-based or private insurance coverage, is West Virginia CONNECT.

While not an insurance product, West Virginia CONNECT allows the professional fees for routine office visits to be waived at any of Valley Health's full-service health center locations in West Virginia. The types of professional services participants can receive under the program include physical and wellness exams, preventive screenings, routine gynecologic exams, treatment for minor illnesses and injuries, and treatment for chronic conditions, such as diabetes and heart disease.

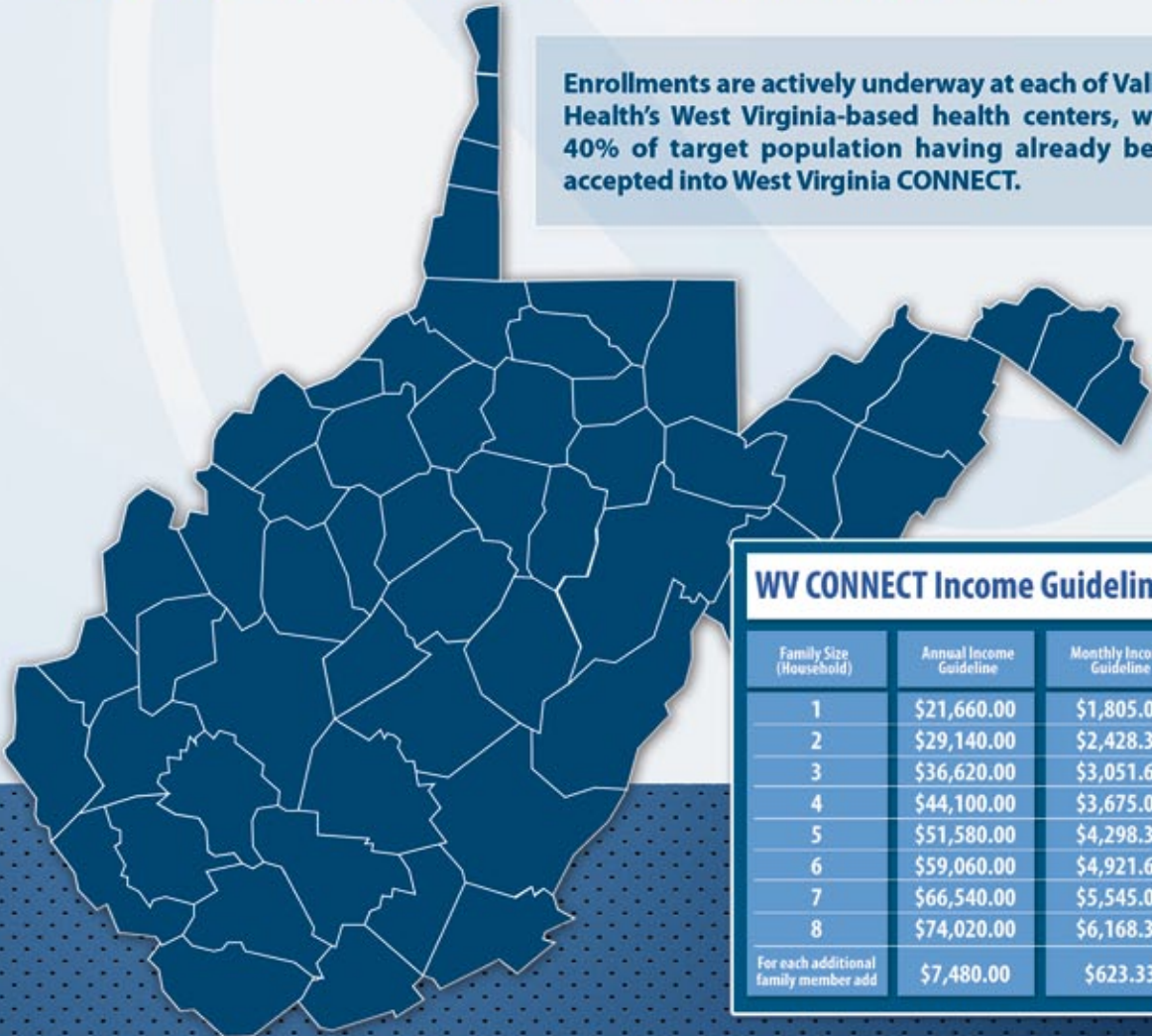
To participate, patients must enroll in the program, be a West Virginia resident between the ages of 19 and 64, actively employed, and unless health coverage was lost due to a qualifying event, without health insurance for a minimum of six months. The Department of Health and Human Resources has given Valley Health provision to enroll 1,500 patients before May 31, 2011.

Since many of Valley Health's 3,877 sliding fee patients will qualify for West Virginia CONNECT, an active campaign is underway to transition those meeting the criteria to the new program. New patients are being accepted as well. Patient enrollments will be effectively tracked with the organization's new Intergy software system. Intergy will report the number of West Virginia CONNECT patients, including age, gender, number of visits, while also recording data relative to quality measures and patient-eligibility for Medicaid, CHIP and U-Care.

As a provision of participation, West Virginia CONNECT requires enrollees with household incomes exceeding 200 percent of the Federal Poverty Level (FPL) to pay an annual fee of \$30 to participate. Those with household incomes under 200 percent of the FPL are exempt from the annual fee.

Certain ancillary services and fees will not be covered by West Virginia CONNECT. Program participants will be financially responsible for services that include, but are not limited to, dentistry, mental health, obstetric care, laboratory services, pharmacy services and X-ray services. Qualifying patients may, however, continue to use Valley Health's sliding fee program to support the expense of any service not covered by West Virginia CONNECT.

Enrollments are actively underway at each of Valley Health's West Virginia-based health centers, with 40% of target population having already been accepted into West Virginia CONNECT.



WV CONNECT Income Guidelines		
Family Size (Household)	Annual Income Guideline	Monthly Income Guideline
1	\$21,660.00	\$1,805.00
2	\$29,140.00	\$2,428.33
3	\$36,620.00	\$3,051.67
4	\$44,100.00	\$3,675.00
5	\$51,580.00	\$4,298.33
6	\$59,060.00	\$4,921.67
7	\$66,540.00	\$5,545.00
8	\$74,020.00	\$6,168.33
For each additional family member add	\$7,480.00	\$623.33

Capital Improvement Program (CIP) - \$2,440,720

Valley Health initially requested funding for 13 separate projects. After award, it was determined that the more significant projects needed additional funds to be completed. Therefore, Valley Health is working with the appropriate federal agencies to have the following projects approved for completion under this program funding.

Valley Health – Huntington slated for renovation.



Site	Overview of Project	Funding 2011
System-Wide	Intergy by Sage software for scheduling and billing systems. Multi-location phone system by CISCO.	\$550,628
VH-Huntington	Complete renovation of the health center including additional exam rooms, adequate front office space and updated interior.	\$490,389
VH-Steptown	Waiting room expansion, X-ray room, parking lot, generator and electronic signage.	\$181,820
VH-Upper Kanawha	Construct a freestanding 7,000 square foot facility that is shared with WIC.	\$852,716
VH-Headquarters	Expand conference room and training area, electronic signage, renovation for additional clinical space.	\$163,476
VH-Southside	Dental renovation, enlargement of waiting room, triage alteration and awning on building.	\$59,814
VH-Grant	Electronic signage.	\$23,804
VH-Ironton	Electronic signage.	\$7,057
VH-Fort Gay	HVAC, furnishings and electronic sign.	\$68,598
VH-Carl Johnson	Interior furnishings and site work.	\$42,418
TOTAL:		\$2,440,720



ACTION... through Growth and Renovation.

Capital Development Award Under the Affordable Care Act - \$8,760,833

Project Schedule - Valley Health Systems, Project: New Clinic		* Assume November 2010 award for projections																									
Activity	Number of Months	2010		2011							2012																
		N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O		
Preliminary Plans	3	█	█	█																							
Preliminary Plan Review	2			█	█																						
Working Drawings	2					█	█																				
Agency Review	1							█																			
Working Drawings Review	1								█																		
Bid Award Contract	1									█																	
Construction	9										█	█	█	█	█	█	█	█	█	█							
Equipment	2																				█	█					
Substantial and Final Completion	2																									█	█
Cumulative Calendar Months	23																										

Health Center Expanded Services (ES) - \$636,580 Eligible for Valley Health to Request for Fiscal Year 2011

Through the Affordable Care Act, the Health Resources and Services Administration (HRSA) will award between \$270 million and \$335 million for Expanded Services (ES) funding in fiscal year 2011. The amount of ES funding for which a health center is eligible has been allocated by a formula, which takes into account the total number of patients and uninsured patients served by each health center organization in calendar year 2009. Analysis indicates that Valley Health will be eligible to request a maximum amount of \$636,580.

These funds, upon being awarded, will be used by Valley Health to further expand medical capacity, add new physicians and expand the availability of primary healthcare services that include oral health, behavioral health, enabling services and pharmacy at its existing health center sites.

Valley Health is implementing a new model for rural/urban-integrated care by centralizing medical, dental and behavioral healthcare in one new facility funded by the Affordable Care Act. Through this award, granted October 6, 2010, Valley Health will establish an integrated service system within a new building by co-housing care that has, up until now, been scattered among sites. New construction will build a 24,000 square-foot, three-story building on U.S. Route 60 in Huntington, West Virginia. Here, Valley Health will provide primary healthcare, pharmacy services, including a drive-through prescription pick up window, dentistry, psychiatric services, individual and group therapy, case management and a community resource center. The site on U.S. Route 60 is far more accessible to both city residents and the surrounding rural population than the location of Valley Health's existing, older clinic, which will close when this new facility opens. Valley Health will serve patients from Cabell, Putnam, Mason, Lincoln and Wayne counties in West Virginia and Lawrence County, Ohio. Convenience will integrate primary healthcare with behavioral healthcare, allowing patients to cross-access services in a single stop that might have otherwise gone unattended should a second trip have been required. A Valley Health patient today would have to go to four different facilities to receive the same services that our new building will offer in one location.

Valley Health will be able to increase the total number of patients served by 18,470 per year through an additional 52,190 patient encounters. In addition to meeting community needs, this capital development project will promote economic recovery. One hundred twenty jobs will be created during the building's construction and 21 new full-time positions for healthcare providers and support staff will reside in this facility. The project will be completed by September 2012.

A NEW SERVICE LINE

Valley Health received approval in 2010 to add gastroenterology as a new service line at its Highlawn health center, giving patients access to specialty services for treatment of health issues of the intestinal tract, especially early detection and treatment of cancers.

THE NEED

According to the *WV Healthy People 2010 Objectives* report, cancers of the colon and rectum were the third most common cancer diagnosed in both men and women in West Virginia. Many types of resources are necessary to reduce the burden of cancer in our state. First, the means of providing information on prevention, early detection and treatment to the public and to healthcare professionals must be improved. Second, access to state-of-the-art cancer treatment for all West Virginians must be made available. Third, surveillance of cancer occurrence in the state must be maintained. The early detection of cancers through screenings can save lives. In-house gastroenterology services at Valley Health will provide needed access to prevention and early detection, resulting in favorable health outcomes.

PUTTING THE PLAN INTO ACTION

The new gastroenterology service line is facilitated through Valley Health – Highlawn, a location convenient for patient referral and centrally-located to all 26 Valley Health centers in the region. The gastroenterologist will provide consult services two days per week at Highlawn and will perform endoscopies and colonoscopies at St. Mary's Medical Center two days per week.

In addition, the availability of sliding fee payment for these screening services will tremendously impact access for patients who otherwise could not afford these services. There are over 20,000 patients seen at Valley Health who are below 200% of the federal poverty level. With the screening and preventive technology and resources available, it is critical that we continue our mission to provide access to all, regardless of ability to pay. Quality healthcare is our priority and the extension of preventive cancer screenings will improve outcomes and maintain this level of excellence.

These services will begin November 30, 2010.



To launch the new service line, Stanley Masilamani, MD, a gastroenterologist with more than 35 years of practice experience will join Valley Health's staff of providers until a full-time gastroenterologist, which is being actively recruited, can be secured. Dr. Masilamani, who was in practice for 28 years in Elkins, West Virginia and served in locum-tenens positions in hospitals across the nation for the last eight years, will see patients who suffer from gastroenterological conditions.

ACTION... *through Service Development.*

THE IMPORTANCE OF SCHOOL-BASED CARE

Students perform better when they show up to class, healthy and ready to learn. However, each year thousands of students miss essential instruction time while seeking outside medical treatment. The result, missed in-class learning, one-on-one teacher support and make-up work. Since 1994, however, Valley Health has been offering students and their parents an alternative to missing class by bringing the doctor's office to school. It is through Valley Health's school-based health centers that students from five schools in two West Virginia counties are offered the opportunity to see a skilled provider right in their own school setting.

Each school-based health center works cooperatively with the school to become an integral part of its services. School-based health centers, through enrollment, offer students and staff many primary care services, including first aid, vision screenings, preventive screenings, well-child exams, immunizations, diagnosis and treatment of acute illnesses, management of chronic illnesses, lab tests, prescriptions and referral to specialty care.



Valley Health School-Based Health Administrator, Melanie Hall (pictured left), helps Cabell County School Superintendent, William A. Smith (right), cut the ribbon during the Southside Elementary/Huntington Middle School grand opening.

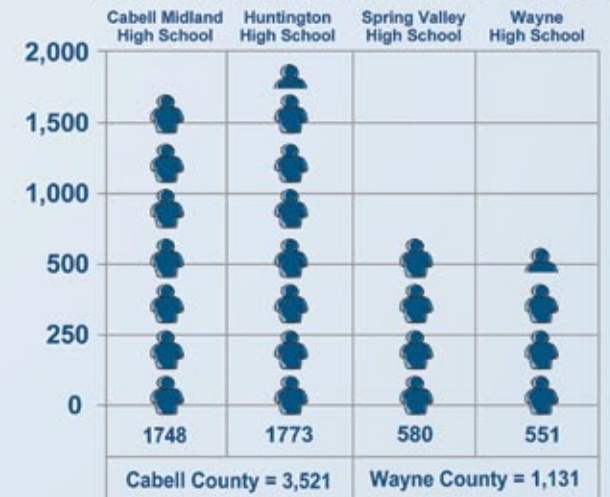
EXPANDING OUTREACH

In November 2010, Valley Health expanded student outreach yet again by constructing a new school-based health center in the Southside Elementary and Huntington Middle School complex. In addition to basic medical care, students who are enrolled to receive services at the center will also be served by a nutritionist, be offered dental checkups and cleanings, and can even receive mental health services. The new school-based health center will serve approximately 1,200 students.

A STRONG PARTNERSHIP

Valley Health's school-based health center program is made possible through a partnership with the Cabell County School Board, the Wayne County School Board and through major funding support from Cabell Huntington Hospital and St. Mary's Medical Center. By making direct care services available in community schools, it is the goal of the partnership to impact the long-term health of youth through delivery of early intervention mechanisms that support healthier lifestyles.

SCHOOL-BASED HEALTH CENTER ENCOUNTERS



Cabell Midland High School 2300 US Route 60 Ona, WV 25545 304.743.7495	Huntington High School One Highlander Way Huntington, WV 25701 304.528.6445	Huntington Middle/Southside Elementary School 930 2nd Street Huntington, WV 25701 304.528.2070	Spring Valley High School 1 Timberwolf Drive Huntington, WV 25704 304.429.1764	Wayne High School 100 Pioneer Road Wayne, WV 25570 304.272.3783
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VALLEY HEALTH
Quality healthcare in your neighborhood.



Buddy Hurt, DO

Buddy Hurt, DO, rejoined Valley Health in September 2010 and sees patients full-time at Valley Health - Harts. Certified by the American Board of Family Medicine, Dr. Hurt graduated from the West Virginia School of Osteopathic Medicine and completed family medicine residency at the University of Kentucky. Dr. Hurt has encouraged an environment at the Harts health center that promotes shorter wait times and that facilitates same-day appointments for sick patients.



Andrea Marcum Vallejos, MD

Andrea Vallejos, MD, further strengthened the team of OB/GYN physicians at Valley Health – A Woman's Place in August 2010. Dr. Vallejos, who completed medical school and residency at Marshall University's Joan C. Edwards School of Medicine, received notable recognition throughout her medical school career with numerous awards for academic performance, leadership and teaching. Prior to joining Valley Health, she served as chief resident within the medical school's OB/GYN residency program.



Amy Albrecht Marsteller, MD

Amy Albrecht Marsteller, MD, joined Valley Health - Carl Johnson in March 2010. Board certified in family medicine, Dr. Marsteller completed medical school at Wright State University School of Medicine and residency at Marshall University's Joan C. Edwards School of Medicine. In addition to building her regular practice at Carl Johnson, Dr. Marsteller has also implemented an after-hours walk-in clinic on Monday evenings.



Javier Vallejos, MD

Javier Vallejos joined Valley Health - Harts in September 2010. As the first OB/GYN physician to be based in Harts, his more than 30 years of practice experience will serve to enhance the level of women's healthcare available across Lincoln County. Board-certified by the American Board of Obstetrics and Gynecology, Dr. Vallejos, completed his OB/GYN residency at Sinai Hospital in Baltimore, Maryland and two OB/GYN fellowship programs, one at the University of Paris, France and the other at the University of Vienna, Austria.

ACTION... *through Service Delivery.*

A WOMAN'S PLACE IS A SPECIAL PLACE

A Woman's Place, a name truly befitting Valley Health's busiest women's healthcare center, is filled to capacity with patients nearly every day its doors are scheduled to be open. Operational since 1993, the facility has seen tremendous growth through the years as more and different types of patients are drawn to the exceptional care available through two of its providers, each of whom feels a great dedication to his profession.

Dr. Richard Booth and Dr. Brian Bower, two of the region's busiest OB/GYN physicians, have both been a part of Valley Health's provider network for more than seven years, witnessing the expansion of the system's OB/GYN program. Each sees at least 500 patients each month, with approximately 60 percent seeking active obstetric care.

With full capability to handle all phases of a woman's pregnancy, even among high risk cases, including preconception counseling, prenatal care, fetal monitoring and labor and delivery, both providers have brought thousands of new lives into the world.

"It's the most rewarding part of my work," Dr. Booth stated. "Delivering babies, particularly for those couples who have either struggled with conception or have experienced a difficult pregnancy, is amazing. The joy is almost audible when each and every healthy baby is delivered." Dr. Bower agrees. "Delivering babies is a unique side of medicine that allows me to see a miracle happen nearly every day. The opportunity to experience those miracles is a privilege."

Dr. Booth, Dr. Bower and Valley Health's other OB/GYN providers do much more, however, than deliver babies. They have capacity to provide a full range of gynecological care that includes routine annual screenings, osteoporosis screenings, menopausal care, hysterectomies, as well as other gynecological surgeries.

Both physicians agreed on another matter, and it is the importance of preventive healthcare among women. Dr. Booth stated, "Women need to be advocates for their health through regular mammograms, pap screenings and osteoporosis screenings. There is so much that we, as physicians can address, when medical issues are detected in their early stages."

Valley Health has added three new OB/GYN physicians in the last 18 months to meet the increasing demand for service. Currently, patients may seek full-service OB/GYN care from a Valley Health physician at 10 Valley Health centers that include A Woman's Place, Carl Johnson, Fort Gay, Grant, Harts, Highlawn, Ironton, Southside, Wayne and Westmoreland.

Dr. Bower summed up his experience with Valley Health by saying, "We deliver quality care in a friendly environment. From OB/GYN, to family medicine, pediatrics and psychiatry, Valley Health is a good choice, offering capable, competent, affordable care to everyone, regardless of their circumstances. The quality medicine that this system delivers is second to none."



Richard Booth, MD

Medical School and Residency:
Marshall University School of Medicine
Valley Health Sites: A Woman's Place, Wayne
Hospital Privileges: Cabell Huntington
Hospital, St. Mary's Medical Center



Brian Bower, MD

Medical School and Residency:
Marshall University School of Medicine
Valley Health Sites:
A Woman's Place, Carl Johnson
Hospital Privileges: Cabell Huntington
Hospital, St. Mary's Medical Center



VALLEY HEALTH
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FAMILY MEDICINE

Charles Bukovinsky, MD
 Scott Davis, MD
 Jenifer Hadley, DO
 Zachary Hansen, MD
 Gregory Holmes, MD
 Buddy Hurt, DO
 Amy Marsteller, MD
 David Revell, MD
 Charles Vance, III, DO
 Michael Ward, DO
 David Whitmore, DO
 Mary Adams, FNP-C
 Molly Bennett-Beckley, PA-C
 Paul Connor, PA-C
 Caroline Culver, PA-C
 Amy Muncy, FNP-C
 Linda Salem, FNP-C
 Jennifer Wellman, FNP-C
 Janet Wilson, FNP-C
 Heather Wood, FNP-C
 Robin Yearout, FNP-C

PEDIATRICS

Shannon Smith Maxey, MD
 Edward Moran, Jr., MD
 Jane Nicholas, MD
 Manimekalai Raman, MD
 Misty Strow, MD
 Daniel Whitmore, DO
 Amanda Workman, MD

OB/GYN

Richard O. Booth, Jr., MD
 Brian E. Bower, II, MD
 Joseph DeRosa, DO
 Ellie Hood, MD
 Rafael E. Molina, Jr., MD
 Herbert Myers, DO
 Aaron Scaife, MD
 Andrea Vallejos, MD
 Javier Vallejos, MD

PSYCHIATRY

April Baisden, MD

PHARMACY

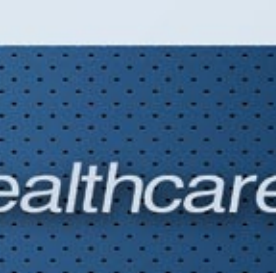
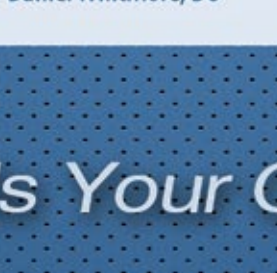
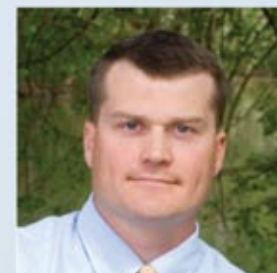
Lori Moss, RPh

ULTRASOUND

Karen Bonham, RTR, RDMS
 Nancy MacClellan, MS, RDMS, RVT

DENTISTRY

Daniel Brody, DMD
 Jon Paul Kardos, DDS
 Andrea Kelly, DDS
 Lon Spain, DDS
 Kara Stevenson, DDS
 Michele Endicott, DH
 Donya Hamm, DH
 Amber Shamblin, DH
 Tina Triplett, DH



INTERNAL MEDICINE

April Baisden, MD
 Carlton Herald, DO
 Edward Moran, Jr., MD
 Manimekalai Raman, MD
 Clinton Sloan, DO
 Daniel Whitmore, DO

OUR ACTION... *Is Your Quality Healthcare.*



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